



PMI Washington, DC Chapter, Inc.
Building Professionalism in Project Management

2nd Annual
**PROJECT MANAGER
OF THE YEAR
AWARD**

December 15, 2009

Sheraton Premiere at Tysons Corner
8661 Leesburg Pike, Vienna, VA

PMOTY PROJECT COMMITTEE

Greg Caramanica, *Vice President Outreach Committee*

Michiko Diby, *Chair, PM of the Year Committee*

Chitra Dhayalan, *Chair, PM of the Year Selection Committee*

PMOTY SELECTION COMMITTEE

Tom Bishop, *CFO*

Molly Swenson, *VP Membership*

Samir Mazmudar, *AVP PM Tools*

Sam Harmon, *Volunteer*

Greg Summer, *2008 PMIWDC PM of the Year*

The PMOTY Committee would like to extend our appreciation
to the following people for their assistance and leadership.

Linda Cantey, *President, PMIWDC*

Rich Marinucci, *President-Elect*

Davin Hattaway, *PMR*

PM TOOLS PROGRAM

- 5:30 pm – 5:40 pm **Introduction to the PMOTY Award
Recognition of Nominees, Finalists**
Michiko Diby
Greg Caramanica
- 5:40 pm – 5:55 pm **Project Management Best Practices
Used on the FAA AITS Project**
Djindo Lee
- 5:55 pm – 6:10 pm **Managing Sub-projects**
Dwight Evans
- 6:10 pm – 6:25 pm **The Artistry of Project Management
Organizational Transformation:
A story of synergizing & building capabilities**
Mike Landry
- 6:25 pm – 6:30 pm **Wrap up and Questions**

DINNER MEETING PROGRAM

The **2009 PMIWDC PM of the Year Award** will be conferred during the Dinner Meeting program, immediately following the PM Tools.

ABOUT THE PROJECT MANAGER OF THE YEAR AWARD

The true measure of the value of any methodology are the rewards gained by the application of that methodology to real life. **The Project Manager of the Year award (PMOTY)** seeks to find and celebrate Project Management practitioners who demonstrate those rewards through the disciplined application of the methodology and more importantly, through successful project leadership.

2009 represents the 2nd year that PMIWDC will confer the PMOTY Award.

AWARD PROCESS

The PMOTY award is a rigorous four step process.

STEP 1 — ELIGIBILITY

In order to be eligible for the award, nominees must meet these selection criteria:

1. PM is a member of PMIWDC in good standing. Good standing means that current year dues at the national and chapter level are paid.
2. PM has made a significant positive difference to the outcome of a project (or a section of a major project) in the year preceding the award application cut off date; October 1, 2008 – October 1, 2009. The success of the project is NOT a primary criterion; instead the award is for the PM's capability and contribution to that project.
3. PM's contribution is recognized and supported by his/her management, customer or end user, and project team.
4. The PM has a good track record of delivering successful projects and/or making a positive contribution to project outcomes
5. The PM has a demonstrated knowledge and understanding of Project Management theory and preferably holds a PMI certification (e.g., PMP, PgMP)

STEP 2 — QUANTITATIVE SCORES

The quantitative scoring process enables the Selection Committee to establish a baseline for measurement based on a consistent and repeatable processes.

Nominees must provide the names and contact information for five key project stakeholders on their project. These stakeholders must consist of the Project Sponsor, 2 project end users and 2 project team members. Stakeholders are asked to score nominees along the following measures:

- Commitment to the project
- Ability to gain team trust
- Ability to gain stakeholder trust
- Ability to negotiate and gain consensus
- Ability to take ownership and display a will to succeed
- Ability to handle stress
- Communication skills
- Ability to tailor communications to various stakeholder audiences
- Ability to set achievable project milestones and communicate the path to those milestones
- Ability to communicate bad news

The stakeholders are also asked to provide comment and/or score the following questions:

- This PM has made a significant positive contribution to the project.
- Describe how the nominee improved and or encouraged repeatable Project Management processes in the project
- How often does the nominee incorporate Project Management processes into all aspects of the project?
- To what degree does the nominee teach others about Project Management processes?

STEP 3 — QUALITATIVE SCORES

Stakeholders are asked to describe the nominee's contributions to the project in detail. These answers are scored by the Selection Committee.

- Describe the difference the Nominee made in the outcome of the project.
- Describe the contribution the Nominee made to the business benefits.
- Describe aspects of Project Management that were invoked to enable the project difference and how these were handled day to day.

STEP 4 — INTERVIEWS

Quantitative and Qualitative scores are combined to arrive at a final score. As a final step, the Selection Committee will interview those nominees with the top scores to determine the PM of the Year.

OVERVIEW OF NOMINEES

The 2009 PM of the Year Award season produced a field of outstanding candidates. The PMI Washington, DC Chapter is proud to recognize these Project Management Leaders.

PMOTY Nominee

- Met the Award Criteria
- Provided all five stakeholder surveys
- Received at least *three* stakeholder surveys
- Did not receive all five stakeholder surveys



Kenn Bengtsson, PMP

Position: Project Manager.

Organization: District of Columbia Water and Sewer Authority.

Key Project: SCADA



Jag Bhargava

Position: Project Manager

Organization: GSA

Key Project: U.S. Census Bureau Headquarters Consolidation



Ling Chen, PMP

Position: Technical Project Manager

Organization: ICF International

Key Project: Financial and HR System Upgrade



Lynne Fox, PMP

Position: Senior Project Manager.

Organization: AFBA.

Key Project: Lawson 9.0 Skip Upgrade.



John Hovell, PMP

Position: Director of Knowledge Management.

Organization: ManTech International Corporation.

Key Project: Enterprise Resource Planning (ERP)
Tool Conversion.



Michael Kaczmarek, PMP, PE

Position: Director of Project Management for Naming
Operations.

Key Project: Managing the Implementation of Operational
and IT Infrastructure



David Stinson, PMP, PE

Position: Program Manager.

Organization: L-3 Communications.

Key Project: Amman Jordan E911 Call/Command
Center Project



Shawn Syed

Position: Project Manager.

Organization: PricewaterhouseCoopers.

Key Project: Iraq Industrial Revitalization Program.



Claire Votaw, PMP, ITIL V3

Position: Acting Office Director for Project Services Office

Organization: US Department of State.

Key Projects: IT Consolidation Program and Project Services
Office Organizational Design and Implementation.

PMOTY FINALIST

- Met the Award Criteria
- Provided all five stakeholder surveys
- Received all five stakeholder surveys
- Quantitative Scores were not in the top three



Jennifer Carter, PMP

Position: Director of Outreach

Organization: Society for Science and the Public

Key Project: SSP Fellows Program

Jennifer Carter is the Director of Outreach at Society for Science & the Public (SSP). She has managed highly visible government projects for the last 12 years including a career with the FBI as a Special Agent. In her current role at SSP, Ms. Carter manages the Outreach and Fellows Programs which provides funds and training to selected U.S. science and math teachers who serve under-resourced students.



Linda Rines, PMP

Position: Branch Chief for Project Management Services

Organization: Bureau of Indian Affairs

Key Project: Internet Reconnect Preparedness (IRP) Project

Ms. Rines is a PMP that has been applying PMI principles and strong people management skills to the delivery of program and project management services across large enterprises, government agencies and integrated business programs for 25 years. As a result of her proven track record and extensive PM and SDLC methodology coaching, Ms. Rines joined Department of Interior's Bureau of Indian Affairs to lead their Internet Reconnect Preparedness (IRP) Project. She was the IRP Senior Project Manager from Oct, 2007 through Dec, 2008, and provided program management oversight through September, 2009. She is currently the Branch Chief for Project Management Services in the Office of Chief Information Officer Indian Affairs (OCIO-IA).



Seth Sweester, PMP

Position: Strategic Program Manager

Organization: Sprint

Key Project: Barnes Jewish Corp Next Generation Communications Project

Seth Sweester is a Strategic Program Manager with Sprint Custom Network Solutions. He has led engineering projects for over 8 years, specializing in large telcom initiatives. He currently works for Sprint, specializing in custom in-building and on-campus network design and installations for Fortune 500 companies and Government entities.



Walter Todd

Position: Project Manager

Organization: ICF International

Project: TSA Air Cargo Screening Qualification Test Project

As a former United States Army Officer and current Project Manager with ICF International, Walter has led numerous projects in both the military and civilian sector. During the past eight months, he has served as the Project Manager for the Transportation Security Administration's Air Cargo Screening Qualification Test project. The collective success of his team has been instrumental in helping the TSA prepare regulated parties to meet screening mandates outlined in Public Law 110-53.

THE TOP THREE

- Met the Award Criteria
- Provided all five stakeholder surveys
- Received all five stakeholder surveys
- Were scored and interviewed and made the top three

Mr. Dwight Evans, PMP

Position: Program Manager

Organization: CMI Management

Key Project: DHS RSS Project

Mr. Dwight Evans, PMP, retired from the U. S. Navy after twenty years of service. After retirement, Dwight served as Newark District Site Manager for the INS Records Services Support (RSS) contract. Dwight has been a Program Manager for CMI Management, Inc. since 2004 and currently serves as the Program Manager on a \$400M RSS Contract with the Department of Homeland Security (DHS) U.S. Citizenship and



Immigration Services (USCIS). Under this performance based contract, Dwight manages a 1,100+ employee workforce located at 71 geographically dispersed sites from the West Coast to the East Coast, including Puerto Rico and the Virgin Islands. He established the project Quality Program resulting in \$1.6M worth of incentive awards for achieving accuracy rates as high as 99.68%, and has demonstrated continuous improvement success by increasing overall program accuracy rates from initial averages of 97.3% to the current average of 99.3%. As the Program Manager of the company's largest contract to date, Dwight's management has been paramount in an effort that helped increase annual revenues from \$3M to \$62M+, resulting in tremendous growth that has brought CMI from a small 8(a) business to thriving large corporation.

Mr. Mike Landry, PMP, ITIL

Position: Chief Project Controller

Organization: Irving Burton Associates

Key Project: Defense Health Services
Systems (DHSS) Project



Over the course of the past thirty-four years, Mr. Landry has progressively advanced his professional career through a series of transitions through several functional domains — operational support of call centers; product development and operational integration; process engineering and organizational change management; network development and implementation; and IT/IM software development and integration. Each transition has broadened and increased the depth of knowledge that enables his ability to facilitate strategic planning in support of project and program execution activities.

Mr. Landry has focused 17 years of his professional life toward the refinement of his comprehensive hands-on experience in project planning, execution, and delivery services in both private and government sectors. He is a seasoned Project Management Professional who has lead a multitude of teams with varying degrees of knowledge and experience, which necessitated the facilitation of evolving groups of individuals into high performance teams across functional, matrix, and project structured organizations. He is an experienced advocate and implementer of PMBOK® best practices, team development concepts, and professional mentoring and coaching programs that are designed to drive organizational performance.

A firm believer in continual education, he augments his professional skills through a demonstrated commitment to academic achievement in parallel to his professional endeavors. He most recently earned an MBA from Kennesaw State University in Georgia in 2005 and was inducted into Beta Gamma Sigma.

Mr. Djindo Lee, MS, PMP, ITIL

Position: Senior Project Manager

Organization: Optimal Solutions and Technologies

Key Project: FAA IT Asset Management System Project

Djindo Lee is a Senior Project Manager at Optimal Solutions & Technologies (OST, Inc.), focused on delivering innovative IT Solutions primarily to the federal and local government clients. He is currently managing 5 projects at the Federal Aviation Administration, including the modernization of the FAA IT Asset Management system, which oversees in excess of \$9 billion assets and supports 5,000 users nationwide.



The external appraisals and audits for the projects he has led validate Djindo's expertise in the implementation of industry best practices from the Project Management Institute (PMI), the Capability Maturity Integrated Model (CMMI), the Information Technology Infrastructure Library (ITIL) and ISO 9001:2008. His approach has had a transformational impact, not only in terms of client successes, but also internally for his organization, where he strives to continuously raising the bar for quality, productivity and innovation.

Djindo's track record is proven by the delivery of over 22 successful IT projects for more than a dozen government agencies and non-profit organization. These include customized system development, infrastructure support, system security, service desk support, Commercial off-the-shelf (COTS) product implementations, business process modernization and implementation of process improvement program support. Djindo has a strong technical grasp of the entire software development lifecycle; this is the result of having spent the initial years of his career directly in development, in addition to his commitment to staying abreast of new technologies and innovations. For this reason, Djindo is able to relate particularly well to his team members and to take a truly consultative and hands on approach to project management.

Djindo is a Certified Project Management Professional and holds a Masters and Bachelors in Computer Science from The University of Science of Montpellier (France).

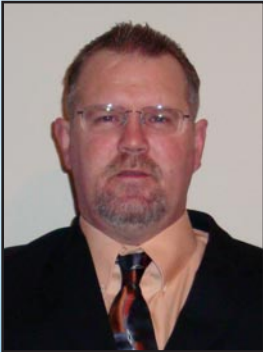
2008 PM OF THE YEAR WINNERS



Greg Summer, PMP

Project Manager

Creative Information Technology Incorporated (CITI)
Gregory Summer, a 2008 PMOTY Award Winner, is a Project Manager at Creative Information Technology Incorporated (CITI) focusing on the federal government sector. Greg is an innovative leader with a unique blend of technical and interpersonal skills. His diverse leadership techniques and management experience has been utilized in a wide array of projects. Currently, Greg is leading an effort to design, develop, and deploy an Enterprise Data Warehouse for the U.S. Department of State.



Dan McCart, PMP

Senior Project Manager,
Chevron Energy Solutions

Daniel McCart, a 2008 PMOTY winner, is a PMP with over 25 years of experience managing commercial, institutional and industrial construction projects. His experience includes administration and direction of project management teams across multiple projects as well as on-site direction of large project teams with up to 20 construction managers, project coordinators, project engineers and administrative staff.